

Annual Report 2021–22

Creative Minds International Public Charter School

Board Chair: Navin Nayak

Executive Director: Charles Jackson

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Table of Contents

| Annual Report Narrative | 4 |
|------------------------------------------------------------|----|
| I. School Description | 4 |
| A. Our Mission | 4 |
| B. School Program | 5 |
| 1. Curriculum Design & Instructional Approach | 5 |
| 2. Parent & Family Involvement | 6 |
| II. School Performance | 9 |
| A. Performance and Progress | 9 |
| 1. Meeting Our Mission | 9 |
| 2. Attainment of Charter Goals | 12 |
| B. Unique Accomplishments | 14 |
| C. List of Donors | 15 |
| Data Report | 17 |
| Appendix A: Staff Roster | 19 |
| Appendix B: 2021-22 Board Roster | 26 |
| Appendix C: Unaudited Year-end 2021-22 Financial Statement | 28 |
| Appendix D: Board Approved 2022-23 Budget | 29 |

"Creative Minds is a school that teaches my children to be tolerant, respectful, and appreciative of others. There is so much genuine love at the school. I knew that it would be a perfect fit for our family."

---Creative Minds Parent

Annual Report Narrative

I. School Description

A. Our Mission

To cultivate within ALL of our students the mindset, skills, creativity, and commitment to equity essential in becoming globally aware and independently minded citizens.

"Creative Minds International has set a great foundation for our kids' educational future. . . . In my personal experience, Creative Minds has a great team of educators, which is a direct reflection of the leadership that the school has directing it. They are caring, knowledgeable, and proactive. One of the most important attributes to me is that they communicate extremely well, which is critical during these times of change."

---Creative Minds Parent

B. School Program

1. Curriculum Design & Instructional Approach

Creative Minds International offers an education model that promotes high levels of engagement in learning, with the goal of maximizing each child's learning opportunities, taking into account their skill levels and depth of understanding. Our program includes social-emotional and international curricula, which create a positive and inclusive environment for all members of the school community.

There are several unique components of the Creative Minds program:

- We implement the research-based International Early Years Curriculum (IEYC), International Primary Curriculum (IPC), and International Middle Years Curriculum (IMYC). In addition to presenting rigorous academic goals, the curricula foster international awareness.
- All students in prekindergarten through 4th grade receive Spanish- and Mandarin-language instruction. Students in 5th through 8th grades select one language in which to specialize, in order to work toward proficiency.
- We support each child's unique development to create inclusive learning opportunities that prepare students for future academic and personal success and well-being.
- In addition to presenting academic goals, our curricula incorporate social and emotional goals.

In addition to their IEYC, IPC, or IMYC learning, students in kindergarten through 8th grade learn Common Core Standards-based English-language arts and mathematics. Technology is an integrated part of our curricula and helps students become critical and creative thinkers. We address students' wellness through opportunities for movement and exercise in physical education classes and throughout the school day. Creative exploration, movement, and exercise continue into the after-school hours through our Extended Creative Day program.

2. Parent & Family Involvement

Creative Minds families are our partners in children's education and the growth of our school. Meaningful opportunities for family engagement improve student academic performance and sustain Creative Minds' vibrant community life.

Family Events

In 2021–22, we promoted sharing and thoughtful exchange through various activities, meetings, and workshops. Students and family members joined us for these events:

- Exit Points: Demonstrations of students' learning at the end of each curricular cycle
- Two days of parent-teacher conferences
- Regular Community Meetings, our school-wide assembly
- An activity for rising 4th-graders to introduce them to our growing middle school program
- Back-to-School Night and student orientations
- Online High School Transition Fair
- Online open houses for prospective families
- Three vaccination clinics

Creative Families Association

The Creative Families Association (CFA) is an independent family organization that helps promote the education and culture of Creative Minds. In the 2021–22 school year, the CFA undertook numerous initiatives, including the following:

- Fundraising and events to support literacy efforts:
 - Book drive
 - \circ $\;$ The purchase of books for a lending library and classroom libraries
- Online auction and talent show to raise additional funds for the school

- Eighth-grade graduation: Purchased gifts for graduates and decorations and swag for the graduation ceremony
- Merchandise sales to build school spirit
- EdFEST participation to share experiences with prospective Creative Minds families
- Emergency-pandemic fundraising to support families in need
- Celebration of staff members through gifts, swag, and self-care items
- Collaboration with the Middle School Student Council

Board of Trustees

In 2021–22, Dr. Valadia Wise completed her term as chair of the Creative Minds Board of Trustees. Navin Nayak, one of two parent members on the board, succeeded Dr. Wise as chair.

Communication

Communication with families is an important aspect of engaging parents and caregivers in their children's learning and promoting transparency about school operations and activities.

In school year 2021–22, our online communication included the following:

- ParentSquare: In September 2021, we introduced ParentSquare as our family-communications platform. Among other features, ParentSquare offers advanced language translation and gives families the choice of when and how to receive messages: by email, text message, or mobile app. In 2021–22, we shared more than 200 ParentSquare posts with our community. Topics included events, COVID-19 updates, holidays and school breaks, and information about student technology.
- **Teacher Emails:** Teachers sent weekly updates to the parents and guardians of the students in their classes.

- **Social Media:** We posted news and information to Facebook, Twitter, and Instagram. Recordings of our community meetings and other online events were posted to the Creative Minds YouTube channel.
- **Website:** A dedicated families section shared policies and procedures, as well as links to forms and documents, that are relevant to families. Other pages throughout the site, including a calendar page, provided additional information.

II. School Performance A. Performance and Progress

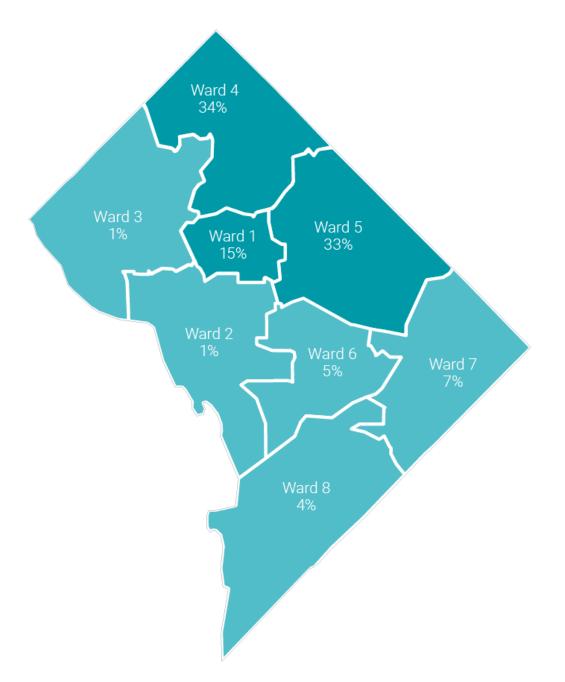
1. Meeting Our Mission

We continued to accomplish our mission to provide students with a highly engaging, rigorous, international, and inclusive education.

- Our rich, well-rounded international educational program included instruction in global languages (Spanish and Mandarin), music and performing arts, visual arts, and physical education.
- To support differentiated and individualized instruction, we maintained small class sizes, with a ratio lower than 10:1, on average, of students to teachers.
- To nurture social and emotional growth, we emphasized personal goals.
- We fostered an inclusive learning environment that was responsive to each student's individual learning profile and social-emotional needs.
- Extensive use of small-group work and the station model provided opportunities for differentiation.
- Collaborative teamwork supported students in practicing respect, communication, and cooperation.
- Spanish and Mandarin instruction provided students with skills for engaging successfully in a globalized world.
- Technology continued to be integrated into classroom learning to foster 21st-century learners.
- Math instruction focused on problem solving and conceptual understanding, beyond carrying out math procedures.

Ward Information

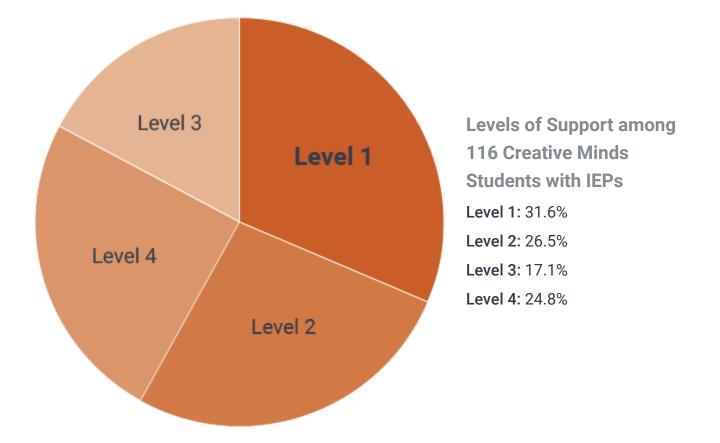
In 2021–22, there were 548 students enrolled at Creative Minds; six of these students attended nonpublic special-education day programs off site. Creative Minds students came from all eight wards in Washington, DC. The majority of our students (82%) came from Wards 1, 4, and 5.



Individualized Education Plans

Of the 542 students enrolled at Creative Minds in 2021–22, 116, or 21.4%, had Individualized Education Plans (IEPs).

Of the students who qualified for special-education services, 24.8% required high levels of support (Level 4 IEPs). The Creative Minds model emphasizes full inclusion, and our students with special needs benefit from our holistic, child-centered approach, which values students' individual learning profiles. Within this inclusive setting, our students with special needs flourish.



2. Attainment of Charter Goals

The following table outlines our goals for academic achievement in 2021–22 and how students performed against those goals at the end of the school year.

| Creative Minds International Public Charter School: Goal and Academic-Achievement Expectations | | Goal Met | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------|----|--|
| ENGLISI | H LANGUA | GE ARTS | | | |
| At least 80% of prekindergarten students will meet or exceed widely held expectations per the growth report from the fall to the spring administration of the GOLD assessment. | | Ninety-five percent of pre-K3 and pre-K4 students met widely held expectations for the end of the year. | | | |
| On a yearly basis, at least 75% of kindergarten through 2nd-grade students will either demonstrate one year of progress (instructional levels) between fall and spring administrations of the Developmental Reading assessment as determined by the score on grade level or higher (instructional level) on the Developmental Reading Assessment (K = Level 3; 1st grade = Level 16; 2nd grade = Level 28). | | Fifty-eight percent of students in kindergarten–2nd grade met this goal. | | | |
| At least 70% of all students in grades 3–8 will achieve at or above the 40th percentile or meet/exceed their spring growth target in reading on the basis of NWEA MAP national norms by June of each year. | Sixty percent of students in kindergarten–5th grade met this goal. | | | NO | |
| The percentage of students scoring proficient or advanced on the state assessment in reading in tested grades will meet or exceed the state average in English Language Arts. | Eighteen percent of Creative Minds students in 3rd–8th grades scored 4+ on the PARCC ELA assessment, compared with a citywide average of 30% for the same grades. | | | NO | |
| | | Creative MInds % | DC % | | |
| | 3rd–8th Grades | 18% | 30% | | |

| If 50% or more of students qualify as special education the following two targets will apply in place of the previous target: (1) The percentage of special education students scoring proficient or advanced on the state assessment in reading in grades 3–8 will meet or exceed the state average for Special Education in English Language Arts. (2) The percentage of non–special education students scoring proficient or advanced on the state assessment in reading in grades 3–8 will meet or exceed the state average for non–special education students in English Language Arts. | | | | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|------|----------|
| М | ATHEMATIC | CS | | |
| At least 80% of prekindergarten students will meet or exceed widely held expectations per the growth report from the fall to the spring administration of the GOLD assessment. | | Eighty-nine percent of students in pre-K3 and pre-K4 met widely held expectations for the end of the year. | | |
| At least 70% of all students in grades K–8 will achieve at or above the 40th percentile or meet/exceed their spring growth target in math on the basis of NWEA MAP national norms by June of each year. | | Sixty-eight percent of students in kindergarten–8th grade met this goal. | | |
| The percentage of students scoring proficient or advanced on the state assessment in Math in tested grades will meet or exceed the state average in Math. | Sixteen percent of Creative Minds students in 3rd–8th grades scored 4+ on the PARCC Math assessment, compared with a citywide average of 22% for the same grades. | | | NO |
| | | Creative Minds % | DC % | |
| | 3rd– 8th Grades | 16% | 22% | |
| | GLOBAL LA | ANGUAGES | | <u> </u> |

| Students in all grade levels served at Creative Minds International PCS will spend at least 10% of instructional time each year in visual, performing arts, and foreign-language-based activities | Every week, students in preschool–4th grade had 45 minutes of instruction in each of these subjects: Mandarin, Spanish, Art and Music. They also received at least 60 minutes of instruction each day related to the International Primary Curriculum. Students in 5th–8th grades had 40 minutes of language instruction daily, for a total of 5 hours per week. They also participate in Music and Art for 40 minutes each week. | YES |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| | INTERNATIONAL | |
| Creative Minds International PCS will start the accreditation process in its third year of operation (school year 2014–15) with the goal of completing the accreditation process by the school's sixth year of operation, school year 2017–18. | CMI achieved accreditation by Fieldwork Education for its implementation of the International Primary Curriculum in April 2017. We are going for re-accreditation in Fall 2023. | YES |

B. Unique Accomplishments

Charter Renewal

In December 2021, Creative Minds' charter was renewed with no restrictions by the DC Public Charter School Board.

IDEA Determination Rating

Creative Minds scored at the highest level, "Meets Requirements," on its IDEA Determination Rating. This rating reflects the evaluation of a school's special-education program, in two areas:

- Annual Individuals with Disabilities in Education Act (IDEA) compliance requirements
- Key student-progress measures

High School Acceptance

More than 90 percent of Creative Minds' 8th-graders were accepted into their first-choice high school for 2022–23. This reflects the growth of our rigorous middle school program and the excellence of the program's director and teaching staff.

New School Divisions

To better support teachers in their careers and classroom practices, Creative Minds divided its lower school into two smaller schools: early childhood (prekindergarten through 1st grade) and 2nd through 4th grades. Each new school has its own director, instructional coach, and behavior-support staff member. Previously, a single director and two instructional coaches had supported all teachers in prekindergarten through 4th grade.

PARCC Results

On the Partnership for Assessment of Readiness for College and Careers (PARCC), Creative Minds students in 3rd, 5th, and 6th grades performed very well, compared with citywide results:

| English-Language Arts: Percentage On or Above Grade Level | | | | | |
|-----------------------------------------------------------|-------------------------|-------------------|--|--|--|
| Grade Level | Creative Minds Students | Students Citywide | | | |
| 5 | 36% | 31% | | | |
| 6 | 30% | 29% | | | |

| Math: Percentage On or Above Grade Level | | | | | |
|------------------------------------------|-------------------------|-------------------|--|--|--|
| Grade Level | Creative Minds Students | Students Citywide | | | |
| 3 | 27% | 28% | | | |
| 5 | 28% | 22% | | | |

Teacher Retention

At a time when many teachers were leaving the teaching profession, and schools were seeing high rates of staff turnover, 92 percent of Creative Minds teachers who were invited to return for the 2022–23 school year accepted the offer.

Testing Lab & Test-to-Stay Program

Creative Minds became certified to conduct on-site laboratory tests for COVID-19, strep throat, and influenza and was only the second school in Washington, DC, to receive this certification. Heather Hesslink, our director of operations and compliance and a classically trained chemist, was approved to serve as lab director.

When the school COVID-19 level was highest, the lab served more than 250 students per day for our test-to-stay program. Through this program, asymptomatic close contacts of COVID-positive individuals could remain at school by testing negative for COVID-19. On average, 90 percent of close contacts participated in test-to-stay, allowing them not to miss critical in-person learning time.

C. List of Donors

- Annie's Table
- Anonymous to Creative Minds

- Benevity Cause
- Creative Families Association
- Navin Nayak
- Ryan Sandler
- Meaghan VerGow

Data Report SY 2021–22 Campus Data

| Source | Data Point |
|--------|-----------------------------------------------|
| PCSB | LEA Name: Creative Minds International PCS |
| PCSB | Campus Name: Creative Minds International PCS |
| PCSB | Grades served: PK3-8 |
| PCSB | Overall Audited Enrollment: 548 |

Enrollment by Grade Level, According to OSSE's Audited Enrollment

| Rep | oort |
|-----|------|
|-----|------|

| Grade | PK3 | PK4 | KG | 1 | 2 | 3 | 4 | 5 | 6 |
|---------------|-----|-----|----|----|----|----|-------------|-------|-------|
| Student Count | 57 | 55 | 59 | 62 | 56 | 63 | 60 | 30 | 40 |
| Grade | 7 | 8 | 9 | 10 | 11 | 12 | Alternative | Adult | SPED* |
| Student Count | 33 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

*Note: This field is only filled in for St. Coletta Special Education PCS as it is the only charter LEA that exclusively serves students with disabilities.

Student Data Points

| School | Total number of instructional days: 180 |
|--------|-----------------------------------------------------------------|
| PCSB | Suspension Rate: 1.3% |
| PCSB | Expulsion Rate: 0.0% |
| PCSB | Instructional Time Lost to Out-of-School Suspension Rate: 0.40% |
| PCSB | In-Seat Attendance: 88.8% |

| PCSB | Average Daily Attendance: The SRA requires annual reports to include a school's average daily membership. To meet this requirement, DC PCSB will provide following verified data points: (1) audited enrollment; (2) mid-year withdrawals; and (3) mid-year entries. (No action necessary.) |
|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PCSB | Midyear Withdrawals: 3.6% (20 students) |
| PCSB | Midyear Entries: 0.7% (4 students) |
| PCSB | Promotion Rate (LEA): 100% |
| PCSB (SY21-22) | Graduation Rates: Not Applicable |
| PCSB (SY21-22) | College Acceptance Rates: Not Applicable |
| PCSB (SY21-22) | College Admission Test Scores: Not Applicable |

Faculty and Staff Data Points

| School | Teacher Attrition Rate: 0.31% |
|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| School | Number of Teachers: 61 |
| | "Teacher" is defined as any adult responsible for the instruction of students at least 50% of the time, including, but not limited to, lead teachers, teacher residents, special education teachers, and teacher fellows. |
| School | Teacher Salary 1. Average:68,000.00 |
| School | Executive Compensation Salaries of the five most highly compensated individuals in the organization, if over \$100,000, for SY2021-22: \$220,000.00 \$180,000.00 \$170,000.00 \$152,000.00 \$148,000.00 |

Appendix A: Staff Roster

| Last Name | First Name | Position | Education |
|------------------|------------|--------------------------------|---------------------|
| Abelson | Nina | Lead Teacher | Master's |
| Adams | Thaeya | Dedicated Aide | High School Diploma |
| Akridge | Ramona | Dedicated Aide | High School Diploma |
| Alhamwi | Reham | Lead Teacher | Bachelor's |
| Allen | Angela | Lead Teacher | Master's |
| Andruzzi | Jennifer | Communications Manager | Bachelor's |
| Aponte Rosario | Luz | Dedicated Aide | High School Diploma |
| Avila De Guevara | Maria | Teaching Assistant | Some College |
| Bailey | Laverne | Director of Human Resources | Master's |
| Barnes | Anita | Lead Teacher | Master's |
| Bednarovsky | Craig | Chief Operating Officer | Master's |
| Bennett | Eddie | Teaching Assistant | Bachelor's |
| Blake | Deborah | Lead Teacher | Master's |
| Booker | Kimberlyn | Teaching Assistant | High School Diploma |
| Brice | Stacy | Lead Teacher | Master's |
| Briggs | Deja | Dedicated Aide | High School Diploma |
| Briggs | Diamond | Dedicated Aide | Some College |
| Brown | Christina | Lead Teacher | Master's |
| Brown | Kareema | Teaching Assistant | High School Diploma |
| Brown | Brianna | Teaching Assistant | Some College |
| Burt | Najla | Lead Teacher | Bachelor's |
| Calhoun | Nicole | Teaching Assistant | High School Diploma |

| Caraway | John | Teaching Assistant | High School Diploma |
|------------|-----------|----------------------------------------|---------------------|
| Carpenter | Joel | After School Instructor | High School Diploma |
| Carter | Tony | Teaching Assistant | High School Diploma |
| Carter | Latierra | Teaching Assistant | Some College |
| Coldwell | Elizabeth | Lead Teacher | Bachelor's |
| Connolly | Kristin | Lead Teacher | Bachelor's |
| Cooper | Angel | Dedicated Aide | High School Diploma |
| Costa | Cazzandra | Operations Associate | Some College |
| Credle | Mitchell | Behavior Coach | Bachelor's |
| Crumlin | Asha | Teaching Assistant | Bachelor's |
| Curry | Jessica | Elementary Director: 2nd–4th Grades | Master's |
| Degregoris | Deanna | Speech Therapist | Master's |
| Demisse | Freguenet | Compliance Manager | Bachelor's |
| Dill | Lorna | Middle School Director | Master's |
| Dunn | Freddie | Music Teacher | Bachelor's |
| Duvisac | Dora | Lead Teacher | Master's |
| Elcano | Lindsay | Lead Teacher | Master's |
| Fay | Michelle | Lead Teacher | Bachelor's |
| Fisher | Мауа | Teaching Assistant | Bachelor's |
| Fleming | Jeffrey | Lead Teacher | Bachelor's |
| Flores | Madeline | Teaching Assistant | Some College |
| Foda | Mostafa | Lead Teacher | Master's |
| Gaitens | Chase | Teaching Assistant | Bachelor's |
| Garcia | Carlos | Finance Manager | Bachelor's |
| Gilliam | James | Lead Teacher | Master's |
| Gombatz | Megan | Lead Teacher | Master's |

| Gonzalez Duran De Lopez | Maria | Lead Teacher | Bachelor's |
|----------------------------|-----------|----------------------------------------|---------------------|
| Green | Shavone | Teaching Assistant | Bachelor's |
| Guerra | Maureen | Teaching Assistant | Bachelor's |
| Harrison | Natalie | Teaching Assistant | Bachelor's |
| Hawkins | l'daysha | Substitute Teacher | Bachelor's |
| Healy | Kathleen | Dedicated Aide | Master's |
| Henderson | Stephen | Dedicated Aide | Bachelor's |
| Hesslink | Heather | Director of Operations & Compliance | Master's |
| Hoyson | Maura | Special Education Coordinator | Master's |
| Jackson | Shea | Lead Teacher | Master's |
| Jackson Jr. | Charles | Executive Director | Juris Doctorate |
| Jamieson | Rachel | Lead Teacher | Master's |
| Jarvais | Stephanie | Lead Teacher | Master's |
| Johnson | Tiaeshia | Dedicated Aide | High School Diploma |
| Johnson | Michael | Lead Teacher | Bachelor's |
| Johnson | Nadjha | Lead Teacher | Master's |
| Johnson | Jasia | Tutor | Bachelor's |
| Jones | LaQuanna | Dedicated Aide | High School Diploma |
| Jones | Anna | Lead Teacher | Bachelor's |
| Jones | Jeena | Lead Teacher | Master's |
| Jones | Dashawn | Teaching Assistant | Associate's |
| Kanan | Azad | Occupational Therapist | Master's |
| Keler | Nicole | Special Education Coordinator | Master's |
| Kime | Stephanie | Executive Assistant | Some College |

| Lacroix | Tara | Counselor | Master's |
|-------------|----------|-------------------------|---------------------|
| Lange | Ashley | Dedicated Aide | High School Diploma |
| Lee | Jessica | Lead Teacher | Master's |
| Leonard | Denisha | Dedicated Aide | Some College |
| Lewis | Kennadi | Dedicated Aide | High School Diploma |
| Lewis | Clifton | Teaching Assistant | Master's |
| Little | Beverly | After School Instructor | Associate's |
| Logan | Deonya | Lead Teacher | Master's |
| Long | Nayamka | Chief Academic Officer | Master's |
| Long | Yuxiao | Lead Teacher | Master's |
| Lynn | Lauren | Lead Teacher | Bachelor's |
| Martin | Kelsey | Instructional Coach | Master's |
| Martinez | Estefani | Café Coordinator | High School Diploma |
| Matias | Aura | Registrar | Bachelor's |
| McCalla | KayAnn | Lead Teacher | Bachelor's |
| McClure | Beverly | Teaching Assistant | Some College |
| Melka | Tricia | Music Teacher | Master's |
| Miles | Derrick | Instructional Coach | Master's |
| Mohamoud | Asma | Lead Teacher | Master's |
| Muniz | Justina | Dedicated Aide | High School Diploma |
| Musawwir | Damu | Lead Teacher | Bachelor's |
| Nance | Sandra | Dedicated Aide | Bachelor's |
| Nelson | Brittany | Teaching Assistant | Bachelor's |
| Neugass | Antone | Lead Teacher | Master's |
| Nicholson | Amy | Lead Teacher | Master's |
| Osei-Boakye | Maame | Lead Teacher | Doctorate |

| Payne | Hasan | Teaching Assistant | High School Diploma |
|----------------|-----------|-------------------------|---------------------|
| Peralta | Jasmine | After School Instructor | High School Diploma |
| Pereira Sorto | Ana | Café Coordinator | High School Diploma |
| Piggott-Tooke | Merideth | Lead Teacher | Bachelor's |
| Pirela | Almosa | Lead Teacher | Master's |
| Plunkett | Najwa | Lead Teacher | Bachelor's |
| Quesada Solano | Yendry | Lead Teacher | Master's |
| Quiros | Jorge | Dedicated Aide | High School Diploma |
| Quiros-Cardona | Rigoberto | Lead Teacher | Master's |
| Ramnaney | Nicole | Speech Therapist | Master's |
| Randall | Tiera | Substitute Teacher | Some College |
| Reaves Jr. | Quinn | IT Manager | Bachelor's |
| Redfearn | Sarah | Substitute Teacher | Associate's |
| Reed | Adele | Teaching Assistant | Bachelor's |
| Rhoden | Jade | Substitute Teacher | Bachelor's |
| Robinson | Myrna | Lead Teacher | Bachelor's |
| Robinson II | Marty | Teaching Assistant | Bachelor's |
| Roman | Christian | Lead Teacher | Bachelor's |
| Rosenberg | Elizabeth | Lead Teacher | Master's |
| Salamanca | Jocelyn | Receptionist | Bachelor's |
| Sanders | Felicia | Dedicated Aide | Some College |
| Sanders | LaVonte | Dedicated Aide | High School Diploma |
| Santo | Sebastian | Lead Teacher | Bachelor's |
| Savannah | Naseechah | After School Instructor | High School Diploma |
| Schcolnik | Ana | Lead Teacher | Bachelor's |
| Schriefer | Michelle | Lead Teacher | Master's |

| Seace | Dyamond | Dedicated Aide | High School Diploma |
|---------------|------------|-------------------------------------------|---------------------|
| Secer | Milagritos | Lead Teacher | Master's |
| Shafer | Brooke | Counselor | Master's |
| Sheffer | Abigail | Lower School Director | Master's |
| Shoemaker | Angelina | Lead Teacher | Bachelor's |
| Sithole | Tsitsi | Early Childhood Director: PK–1st Grade | Master's |
| Skinner | Jade | Teaching Assistant | Some College |
| Smith | Shannon | Extended Creative Day Coordinator | Some College |
| Smith | Ashanti | Dedicated Aide | High School Diploma |
| Solomon | Eden | Teaching Assistant | High School Diploma |
| Stephens | Shaunte | Dedicated Aide | High School Diploma |
| Sutton | Eliana | Lead Teacher | Bachelor's |
| Sweeney | Claire | Lead Teacher | Master's |
| Taiwo | Emmanuel | Director of Inclusion | Doctorate |
| Taylor | Jason | Behavior Coach | Bachelor's |
| Thompson | Justin | Dedicated Aide | High School Diploma |
| Thorne | Stephen | Dean of Student Culture | Master's |
| Thorpe | Leah | Teaching Assistant | High School Diploma |
| Tyson | Alexandra | Instructional Coach | Master's |
| Upshaw | Alexandra | Lead Teacher | Bachelor's |
| Vaz | Shannon | After School Instructor | High School Diploma |
| Velazquez | Serena | Lead Teacher | Bachelor's |
| Ventura | Maribel | Teaching Assistant | Some College |
| Walker | Reginald | Dedicated Aide | Some College |
| Walker-Person | Cherry | Lead Teacher | Master's |
| | | ! | l |

| Ward | Margaret | Director of Grants & Development | Master's |
|----------------|----------|-------------------------------------|---------------------|
| Ware | Kayla | Lead Teacher | Master's |
| Watson | Jessica | Lead Teacher | Master's |
| Watson | Tashira | Teaching Assistant | High School Diploma |
| Wernett | Joan | Lead Teacher | Bachelor's |
| West | William | Data Manager | Bachelor's |
| Weymer | Erin | Occupational Therapist | Master's |
| Wheeler | Kama | Lead Teacher | Master's |
| Williams | Chardae | Behavior Coach | High School Diploma |
| Williams | Rodney | Dedicated Aide | Master's |
| Williams | Phillip | Lead Teacher | Master's |
| Williams | Omari | Teaching Assistant | Some College |
| Wilson | Kierra | Teaching Assistant | High School Diploma |
| Winston | Dorothy | Lead Teacher | Master's |
| Wright | Walter | Dedicated Aide | Master's |
| Wright | Latrisha | Social Worker | Master's |
| Yisrael | Ya'akov | Lead Teacher | Master's |
| Yuan | Jie | Lead Teacher | Master's |
| Zamora Sanchez | Garwin | Art Teacher | Master's |

Appendix B: 2021–22 Board Roster

| Name (Position) | DC Resident? | Committees |
|---------------------------------------------------------------------------------------------|-----------------|----------------------------------------------------------------------------------------------------------------------|
| Navin Nayak Chair Parent Member | Yes | Ex officio, all committees Chair: Executive Committee |
| Dr. Valaida Wise Member Left Board: October 2021 | No | Member: Academic Excellence Committee through October 2021 Member: Executive Committee through October 2021 |
| Dionne Tyus Garvin Vice Chair | No | Member: Executive Committee |
| Jeanelle Johnson Treasurer: April 2020–November 2021 Left Board: November 2021 | No | Chair: Finance Committee through November 2021 Member: Executive Committee through November 2021 |
| Matt Walker Secretary | Yes | Member: Governance Committee Member: Executive Committee |
| Dr. Neal Brown Member | No | Member: Academic Excellence Committee |
| Michael Curran Treasurer: December 2021–Present Member | Yes | Chair: Finance Committee Member: Executive Committee |
| Imani Davis Parent Member | Yes | Member: Academic Excellence Committee |
| Dr. Lynn Jennings Member | Yes | Chair: Academic Excellence Committee Member: Executive Committee |
| Jenni Wallace Parent Member | Yes | Chair: Governance Committee |
| Corey Gordon Member Joined Board: October 2021 | Yes | Member: Academic Excellence Committee |
| Lisa Raymond Member Joined Board: October 2021 | Yes | Member: Finance Committee Member: Development Committee |

| Manny Hernandez Member Joined Board: December 2021 | Yes | Member: Academic Excellence Committee |
|----------------------------------------------------------------------------------------------------------|-----|-------------------------------------------------------------------|
| Mike Liddell Parent Member Joined Board: December 2021 | Yes | Chair: Growth Advisory Committee Member: Development Committee |
| Holly Oliver Parent Member Joined Board: December 2021 | Yes | Chair: Development Committee |
| Heather Curtis Parent Member Joined Board: February 2022 | Yes | Member: Growth Advisory Committee |
| Dr. Art Fields Member Joined Board: February 2022 | Yes | Member: Academic Excellence Committee |
| EX-OFFICIO Chuck Jackson Executive Director, Creative Minds International Public Charter School | Yes | Ex officio, all committees |

Page 28

Appendix C: Unaudited Year-end 2021–22 Financial Statement

Unaudited Financial Statements

Creative Minds International Public Charter School July 2021 through June 2022

| Statement | Forecast |
|-------------------------------|------------|
| Revenue | |
| State and Local Revenue | 13,362,592 |
| Federal Revenue | 1,229,656 |
| Private Grants and Donations | 46,028 |
| Earned Fees | 346,762 |
| Donated Revenue | 59,442 |
| Total Revenue | 15,044,479 |
| Expenses | |
| Salaries | 9,321,273 |
| Benefits and Taxes | 1,668,701 |
| Contracted Staff | 63,948 |
| Staff-Related Costs | 120,783 |
| Rent | 1,753,524 |
| Occupancy Service | 320,175 |
| Direct Student Expense | 971,765 |
| Office & Business Expense | 766,800 |
| Contingency | 0 |
| Total Expenses | 14,986,969 |
| Operating Income | 57,511 |
| Extraordinary Expenses | |
| Interest | 40,097 |
| Depreciation and Amortization | 401,381 |
| | 441 470 |
| Total Extraordinary Expenses | 441,478 |

Appendix D: Board Approved 2022–23 Budget

Approved 2022-2023 Budget

Creative Minds International Public Charter School

| Income Statement | Budget |
|-------------------------------|------------|
| Revenue | |
| State and Local Revenue | 14,056,698 |
| Federal Revenue | 1,197,150 |
| Private Grants and Donations | 12,500 |
| Earned Fees | 495,000 |
| Donated Revenue | 10,000 |
| Total Revenue | 15,771,348 |
| Expenses | |
| Salaries | 10,109,340 |
| Benefits and Taxes | 1,861,917 |
| Contracted Staff | 55,000 |
| Staff-Related Costs | 97,484 |
| Rent | 1,753,524 |
| Occupancy Service | 351,231 |
| Direct Student Expense | 927,323 |
| Office & Business Expense | 829,627 |
| Total Expenses | 15,985,447 |
| Operating Income | (214,099) |
| Extraordinary Expenses | |
| Interest | 35,215 |
| Depreciation and Amortization | 426,316 |
| Total Extraordinary Expenses | 461,530 |
| Net Income | (675,629) |